Graduate Studies in Management 2020-2021 Outcomes Assessment Annual Report MSM

The following tables include:

- Six Global Business Outcomes
- 1 Major Specific Outcome per program

Each contain the relevant means of assessment, criterion for success, data, actions taken, and results of the actions taken.

Perform	ance Indicator				
develop and dem- philosophy that in	usiness graduates v onstrate a personal ntegrates Christian hical business cond	ethical bus Survey)			al philosophy that integrates Christian principles with prate Ethics – Case Study) (Exit Survey) (Alumni
			,	Analysis of Results	
Performance Measure (Competency)	Description of Measurement Instrument	Areas of Success	Analysis and Action Taken	Results of Action Taken (occurs in the following year)	
80% of students will score 85% or higher on the case study rubric.	MGMT 6002 Case Study	2017 MSM 7, 8 & 9 2018 MSM 10 & 11 2019 MSM 13 & 14 2020 MSM 16 6/10 = 60% 2021 MSM 19 6/6 = 100%	Performance target met	Notes: In 2017, the target score was increased from 80% to 85%. In 2021, the target score was changed back to 80% to be consistent with all other targets for assessments of course assignments across Graduate Studies in Management outcomes reporting.	Business Ethics Case Study 100 100 100 100 90 80 60 50 40 30 20 100 2017 2018 2019 2020 2021

50% of students will agree or strongly agree with the statement.	Exit Survey - Level of agreement that the MSM program has prepared them to demonstrate ethical business conduct. (Q1.1)	2017 MSM 5 100% 2018 MSM 6 & 7 100% 2019 MSM 8, 9 & 10 100% 2020 MSM 11 & 13 31/31 = 100% 2021 MSM 16 2/2 = 100%	Performance target met	No action taken	Exit Survey: Ethics 100 100 100 100 100 90 80 70 60 50 40 30 20 100 100 100 100 100 100 100 100 100
60% of alumni will agree or strongly agree with the statement.	Alumni Survey - Level of agreement that the MSM program has prepared them to demonstrate Christian ethics. (Q8.5) This is now Q9.5 (AY 2020).	2017 MSM 3 & 4 100% 2017-2018 MSM 6 & 7 No Respondents 2018 MSM 5 100% 2019 MSM 8, 9 & 10 100% 2020 MSM 8, 9, & 10 1/3 = 33%	Performance target met	2020: Efforts will be made to increase alumni survey response rates. This question was left off of the April 2016 MSM 1 alumni survey. This question was added to subsequent surveys. And, in 2017, the target was increased from 50% to 60%	Alumni Survey: Ethics 100

2021 MSM 11, 13, & 16 9/9 = 100%		

Performance Indicator	
GB2: Communication Business graduates	Objective: Students will be able to communicate effectively using appropriate methods and tools. (MGMT
will be able to communicate effectively using	6323 Emotional Intelligence, Mediation and Conflict Resolution – Crucial Conversations Script) (Exit
appropriate methods and tools.	Survey) (Alumni Survey)

			An	alysis of Results	
Performance	Description of	Areas of	Analysis and	Results of Action Taken	
Measure	Measurement	Success	Action Taken	(occurs in the following	
(Competency)	Instrument			year)	
80% of students will score 80% or higher on the rubric.	MGMT 6323 Crucial Conversations Script	2017 MSM 4, 5 & 6 2018 MSM 7 & 8 2019 MSM 9, 10, 11 2020 MSM 13 18/20 = 90% 2021 MSM 16 3/8 = 37.5%	Performance target NOT met in AY 2021	No action taken. Will monitor for trends.	Crucial Conversations Script 100 91 90 80 70 60 50 40 30 20 10 0 2017 ■ 2018 ■ 2019 ■ 2020 ■ 2021

50% of students will agree or strongly agree with the statement.	Exit Survey - Level of agreement that the MNU MSM program has prepared them to effectively communicate in business. (Q1.2)	2017 MSM 5 100% 2018 MSM 6 & 7 95% 2019 MSM 8, 9, 10 100% 2020 MSM 11 & 13 28/31 = 90% 2021 MSM 16 2/2 = 100%	Performance target met	No action taken	Exit Survey: Communication 100
60% of alumni will agree or strongly agree with the statement.	Alumni Survey - Level of agreement that the MNU MSM program has prepared them to effectively communicate in business. (Q9.2 Oral presentation skills Q9.3 Written communication skills) These are now Q10.2 and	2017 MSM 3 & 4 (N=20) 100% 2018 MSM 5 100% 2019 MSM 8, 9, 10 66% 2020 MSM 8, 9, & 10 2/3 = 67% (oral) 1/3 = 33% (written)	Performance target met	2020: Efforts will be made to increase alumni survey response rates. In 2017, the target was increased from 50% to 60%.	Alumni Survey: Communication 100 100 8989 60 40 20 2017 2018 2019 2020 2021 Oral Written

Q10.3 (AY 2020).	2021	
2020).	MSM 11, 13, & 16	
	8/9 = 89%	
	(oral)	
	8/9 = 89%	
	(written)	

Performance Indicator
GB3: Critical Thinking – Business
graduates will be able to demonstrate
critical thinking skills and competencies
in business content areas.

Objective: Students will be able to demonstrate critical thinking skills and competencies in business content areas. (MGMT 6523 Entrepreneurship -- Business Plan) (Exit Survey) (Alumni Survey)

		<u> </u>	A	Analysis of Results	
Performance Measure (Competency)	Description of Measurement Instrument	Areas of Success	Analysis and Action Taken	Results of Action Taken (occurs in the following year)	
80% of students will score 80% or higher on the rubric.	MGMT 6523 Business Plan	2016 MSM 3 & 4 2017 MSM 5 & 6 2018 MSM 7 & 8 2019 MSM 9, 10, 11 2020 MSM 13 16/16 = 100% 2021 MSM 16 8/8 = 100%	Performance target met	No action taken	Business Plan 100 92 78 80 70 60 50 40 30 20 10 0 2017 2018 2019 2020 2021

50% of students will agree or strongly agree with the statement.	Exit Survey - Level of agreement that the MNU MSM program has adequately prepared the student to demonstrate critical thinking skills. (Q1.3)	2017 MSM 5 100% 2018 MSM 6 & 7 95% 2019 MSM 8, 9, 10 100% 2020 MSM 11 & 13 30/31 = 97% 2021 MSM 16 2/2 = 100%	Performance target met	No action taken	Exit Survey: Critical Thinking 100 100 99 98 97 96 95 94 93 92 2017
60% of alumni will agree or strongly agree with the statement.	Alumni Survey - Level of agreement that the MNU MBA program has adequately prepared the student to demonstrate problem-solving and decision- making skills. (Q9.4) This is now Q10.4 (AY 2020).	2017 MSM 3 & 4 (N=20) 100% 2018 MSM 5 100% 2019 MSM 8, 9, 10 94% 2020 MSM 8, 9, & 10 1/3 = 33% 2021 MSM 11, 13, & 16 9/9 = 100%	Performance target met	2020: Efforts will be made to increase alumni survey response rates. In 2017, the target was increased from 50% to 60%.	Alumni Survey: Critical Thinking 100 100 94 100 80 60 40 33 200 200 2021

Performance Indicator	
GB 4: Technology – Business	Objective: Students will be able to effectively use technology to enhance business processes and presentation. (MGMT
graduates will be able to effectively	6233 Technology for Managers – Applied Spreadsheet Projects) (Exit Survey) (Alumni Survey)
use technology to enhance business	
processes and presentation.	

				Analysis of Results	
Performance	Description	Areas of	Analysis	Results of Action	
Measure	of	Success	and Action	Taken	
(Competency)	Measurement		Taken	(occurs in the	
	Instrument			following year)	
80% of	MGMT 6233	2016	Performance		
students will earn a grade of	Applied spreadsheet	MSM 5, 6, 7	target met		Applied Spreadsheet Projects 100 100 100
80% or better	project	2017			92 91
3070 Of Oction	project	MSM 8			90
		IVISIVI 0			80
		2018			70
		MSM 9, 10,			60
		&11			50
		2019			40
		MSM 13			30
					20
		2020			10
		MSM 16			0
		9/9 = 100%			
					■2017 ■2018 ■2019 ■2020 ■2021
		2021			
		MSM 19			
		8/8 = 100%			

students will agree or strongly agree with the statement.	Exit Survey - Level of agreement that the MNU business program prepared the student to use technology in business. (Q1.4)	2017 MSM 5 100% 2018 MSM 6 & 7 95% 2019 MSM 8, 9, 10 80% 2020 MSM 11 & 13 18/31 = 58% 2021 MSM 1/2 = 50%	Performance target met	This course and its assignments have recently been reorganized based on student feedback.	Exit Survey: Technology 100 95 80 70 60 50 40 30 20 10 0 2017
60% of alumni will agree or strongly agree with the statement .	Alumni Survey - Level of agreement that the MNU business program prepared the student to use technology in business. (Q9.6) This is now Q10.6 (AY 2020).	2017 MSM 3 & 4 (N=20) 90% 2018 MSM 5, 8, & 9 100% 2019 MSM 10 66% 2020 MSM 8, 9, & 10 1/3 = 33% 2021 MSM 11, 13, & 16 4/9 = 44%	Performance target NOT met for AY 2021	2021: Course and assignments have been recently reorganized for this course based on student feedback. 2020: Efforts will be made to increase alumni survey response rates. In 2017, the target was increased from 50% to 60%.	Alumni Survey: Technology 100 100 80 44 40 33 20 2017 2018 2019 2020 2021

GB5: Managem graduates will de understanding, au	rformance Indicatent and Leadersh emonstrate awarene and, as appropriate, leadership theorie	ip – Business ess, mastery of	best practices	Students will demonstra an awareness and unde al Leadership Indiv	rstanding of	how to be an effecti	ve manager/leade	r. (MGMT 6103
				Analysis of Results				
Performance Measure (Competency)	Description of Measurement Instrument	Areas of Success	Analysis and Action Taken	Results of Action Taken (occurs in the following year)				
80% of students will score 80% or higher on the rubric.	MGMT 6103 Individual Leader Analysis – Organizational Leadership	2016 MSM 5 & 6 2017 MSM 7 & 8 2018 MSM 9 & 10 2019 MSM 11 & 13 2020 MSM 16 10/11 = 91% 2021 MSM 19 9/10 = 90%	Performance target met	No action taken	100 — 90 — 80 — 70 — 60 — 30 — 20 — 10 — 0	91	eader Analys 100 91 2019 2020 2	90

50% of	Exit Survey -	2017	Performance	No action taken						
students will	Level of	MSM 5	target met.			Evit S	IIIVOV.	Mami	t & Ldrsh	n
agree or	agreement that	100%					-	_	L & Lui Sii	•
strongly agree	the MNU				100 —	100	100	100		100
with the	business	2018			99 —					
statement.	program has	MSM 6 & 7			98 —					
	prepared the student to	100%			97 —					
	understand	2019								
	management &	MSM 8, 9, 10			96 —					
	leadership	100%			95 —				94	
	theories and	10070			94 —					
	best practices.	2020			93 —					
	(Q1.5)	MSM 11 & 13			92 —					
		29/31 = 94%			91 —					
						_ 2017	= 2019	= 2010	= 2020 = 20	21
		2021				2 017	2018	2019	■ 2020 ■ 202	21
		MSM 16								
		2/2 = 100%								
60% of alumni	Alumni	2016	Performance	In 2017, the target						
will agree or	Survey	MSM 1	target met	was increased from		Alumni	Survey	: Mgn	nt & Ldrs	shp
strongly agree	Level of	(N=4)	target met	50% to 60%.		100	100	100		100
with the	agreement that	100%		3070 to 0070.	100					
statement.	the MNU	2017								
	business	MSM 3 & 4			80 —				67	
	program has	100%			60 —					
	prepared the	2018			60					
	student to	MSM 5			40 —					
	develop	100%			40					
	leadership	2018			20 —					
	skills.	MSM 8 & 9			20					
	(Q9.1)	100%			0 —					
		2010								
	771 · ·	/1119								
	This is now	2019 MSM 10				2 017	2018	2019	2020 202	21
	Q10.1 (AY					2017	2018	2019	2020 202	21
		MSM 10 100%				2017	2018	2019	2020 202	21
	Q10.1 (AY	MSM 10				2017	2018	2019	2020 202	21

2021 MSM 11, 13, & 16 9/9 = 100%		

Po	erformance Indica	tor							
GB6: Career Preparation & Enhancement - Business graduates will be prepared with the knowledge and skills necessary to enter or advance in a career in the field of business and/or pursue further education.			<u>Objective</u> : Students will be prepared with the knowledge and skills necessary to enter or advance in a career in the field of business and/or pursue further education. (Exit Survey) (Alumni Survey)						
			A	nalysis of Results	j				
Performance Measure (Competency)	Description of Measurement Instrument	Areas of Success	Analysis and Action Taken	Results of Action Taken (occurs in the following year)	Graphs or Tables of Resulting Trends for 3-5 Years (Please graph all available data up to five years.)				
50% of students will agree or strongly agree with the statement.	Exit Survey – Level of agreement that the MNU MSM program prepared the student with the knowledge and skills to advance in a career in business and/or pursue graduate school or professional certification. (Q4.3 "I am more effective in the workplace after completing MNU's MSM program.")	2017 MSM 5 100% 2018 MSM 6 & 7 88% 2019 MSM 8, 9, 10 100% 2020 MSM 11 & 13 27/31 = 87% 2021 MSM 16 1/2 = 50%	Performance target met	No action taken. (Note small sample size in 2021.)	Exit Survey: Career Preparation 100 100 90 88 87 60 50 40 30 20 10 0 2012 2017				

60% of alumni will agree or	Alumni Survey Level of	2016 MSM 1	Performance target met	2020: Efforts will be made to increase alumni		Alumni Survey: Career Preparation
strongly agree with the	agreement that the MNU MSM	(N-4) 100%		survey response	100 -	
statement.	program	10070		rates.		78
	prepared the	2017			80 -	66
	student with the	MSM 3 & 4			60 -	
	knowledge and	(N=27)		In 2017, the	00 -	
	skills to	100%		target was	40 -	33
	advance in a	•040		increased from	10	
	career in business and/or	2018		50% to 60%.	20 -	
	pursue graduate	MSM 5, 8, & 9 100%				
	school or	10070			0 -	
	professional	2019				■2017 ■2018 ■2019 ■2020 ■2021
	certification.	MSM 10				
	(Q10.1 "My	66%				
	academic					
	experiences in	2020				
	MNU's	$MSM 8, 9, \& 10 \\ 1/3 = 33\%$				
	business	1/3 - 33%				
	program prepared me for	2021				
	or advanced my	MSM 11, 13, & 16				
	career.")	7/9 = 78%				
	ĺ					
	This is now					
	Q11.1 (AY					
	2020).					
	-7:					

Performance Indicator
Master of Science in
Management Outcome: MSM
graduates will understand how to
integrate tools and concepts from
multiple functional areas (e.g.,
Ethics, Leadership, Marketing,
Strategic Human Resource
Management, Organizational
Behavior, Organizational
Development, Conflict Resolution)
to solve business problems.

Objective: Students will understand how to integrate tools and concepts from multiple functional areas (e.g., Ethics, Leadership, Marketing, Strategic Human Resource Management, Organizational Behavior, Organizational Development, Conflict Resolution) to solve business problems. (ETS or Peregrine Major Field Test) (Exit Survey) (Alumni Survey)

Analysis of Results											
Performance Measure (Competency)	Description of Measurement Instrument	Areas of Success	Analysis and Action Taken	Results of Action Taken (occurs in the following year)	Graphs or Tables of Resulting Trends for 3-5 Years (Please graph all available data up to five years.)						
50% of students will score at or above the 50 th percentile for faith-based institutions.	Peregrine MSM Major Field Test	2017 MSM 5 63% 2018 MSM 6 & 7 57% 2019 MSM 8, 9, 10 50% 2020 MSM 11 & 13 13/25 = 52% 2021 MSM 16 0/5 = 0%	Performance target NOT met in AY 2021	Will monitor for trends. In 2018, we developed a MFT Preparation Resource Guide to help students study for this exam.	MSM Major Field Test 100 80 63 57 50 52 40 20 0 2017 2018 2019 2020 2021						

50% of	Exit Survey –	2017	Performance	No action taken		Fxit	Surv	ey: Ca	reer F	ffectiv	/eness
students will	Please indicate	MSM 5	target met					cy. ca			
agree or	your level of	100%			100		100		100		100
strongly agree	agreement that									97	
with the	(Q4.1"MNU's	2018			98						
statement.	MSM program	MSM 6 & 7			96						
	has prepared me	88%			94						
	with the	2010			92						
	knowledge and	2019			90						
	skills to increase	MSM 8, 9, 10			88			88			
	my effectiveness	100%			86						
	and/or leadership	•••									
	abilities in my	2020			84						
	chosen career.")	MSM 11 & 13			82						
	onosen careen)	30/31 = 97%				_	2017	2018	2010	2020 =	2021
						_	2017	2018	2019	2020	2021
		2021									
		MSM 16									
		2/2 = 100%									

60% of alumni	Alumni Survey	2016	Performance	In 2017, we		Alumni Survey:	Curriculum
will agree or	– Please indicate	MSM 1	target met	increase target			100
strongly agree	your level of	(N=4)		from 50% to	100 —	97 100	100
		100%		60%.			
with the statement.	agreement that (Q8.2 "In reflecting back on the MNU graduate business program, how satisfied are you with the following aspects of the program: curriculum?") This is now Q9.2 (AY 2020).	100% 2017 MSM 3 & 4 97% 2018 MSM 5 100% 2018 MSM 8 & 9 100% 2019 MSM 10 66%		60%.	80 — 60 — 40 — 20 — 0 —	2017 2018 201	33
		2020 MSM 8, 9, & 10 1/3 = 33% 2021 MSM 11, 13, & 16 9/9 = 100%					